

SUDAN UNDAF 2013-2016 EVALUATION MANAGEMENT RESPONSE

– November 2015

Evaluation Title/Year: Sudan UNDAF evaluation 2015				
Body responsible for completing management response: PMT and UNCT				
Evaluation recommendation 1:				
<p>The UNCT should continue to prioritize strengthening collaboration and communication around the UNDAF with the GoS in a two key issues. These were:</p> <ul style="list-style-type: none"> • The activation of the High Level Steering Committee stipulated in page 3 of the current UNDAF document. This Steering Committee should be invited to meet by the end of 2015 to review the progress of UNDAF implementation and results. In light of the good progress in several of the UNDAF outcomes as shown above, this review should recommit the two sides to support and fully operationalize the current UNDAF during its remaining period. • A commitment from the UNCT to share information on funding and UNDAF results with the government's institution responsible for coordination with the UNS. 				
Recommendation to: UNCT (in consultation with MIC)			Priority level (1 to 3): 1	
Management response- Agree/partially agree/disagree:				
UNCT agrees that it is urgent to establish the High Level Steering Committee, and agree to share information on funding and results				
Key action(s)	Timeframe (or deadline)	Responsible unit(s)	Tracking (or monitoring)	
			Comments (or action taken)	Status
1.1 Establish Committee (draft ToR, determine membership, etc.)	End-2015	RC and RCO		
1.2 Organize Committee meeting	End-2015 – beginning 2016	RCO		
1.3 Share periodic reports on funding and results (existing timeline can be applied)	Starting January 2016	UN agencies to share information, M&E Group to compile all information		

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Evaluation recommendation 2:

The UNCT should carry out a complete overhaul of the monitoring and evaluation system of the UN in Sudan to harmonize the functioning of its many parts as well as ensure the necessary incentives for the staff in the M&E Group in the various agencies to track and report on UNDAF results.

Recommendation to: UNCT

Priority level (1 to 3): 2

Management response- Agree/partially agree/disagree:

Agree

Key action(s)	Time frame (or deadline)	Responsible unit(s)	Tracking (or monitoring)	
			Comments (or action taken)	Status
1.1 Strengthen existing M&E system	End-2015	M&E Group	Data collection tools developed and data collected	Initiated and almost complete
1.2 Recognize work of M&E Group members in agency in performance appraisal	2016	UN agencies	Memo from RC sent to heads of agency in April 2015 requesting inter-agency work to be recognized in staff members' performance appraisals	

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Evaluation recommendation 3:

The UNCT should demonstrate its leadership in results-based management and in promoting and supporting a culture of results through:

- creating demand for results;
- ensuring the conduct of the annual UNDAF reviews
- supporting organizational systems, procedures and incentives; and
- supporting a move towards one annual UN progress report

Recommendation to: UNCT

Priority level (1 to 3): 1

Management response- Agree/partially agree/disagree:

Agree

Key action(s)	Time frame (or deadline)	Responsible unit(s)	Tracking (or monitoring)	
			Comments (or action taken)	Status
1.1 Conduct UNDAF annual review	2016 and annually thereafter	PMT		
1.2 Develop UN agencies' capacities on M&E (consolidated UN approach)	End-2015	M&E Group	Training workshop is on 2015 work plan of M&E Group	
1.3 Development of web-based monitoring and reporting system	End-2015	IREPS Committee (RCO, UNDP, UNICEF, WFP)	Company has been recruited to develop the system	Initiated
1.4 Elaborate UN annual progress report	2016 and annually thereafter	RCO to develop template		

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Evaluation recommendation 4:

Although Sudan signed the international treaties, conventions and instruments relating to the UN programming principles, the use and application of these principles in the programming of UN cooperation leaves much to be desired. It is therefore recommended that in order to push for further use and application of these principles, it is necessary to forge a clear understanding within the UNS in the country and then hold a high level discussion with government to arrive at a common agreement and a harmonized approach on the degree to which the programming principles can be used and applied in the various programmes.

Recommendation to: UNCT

Priority level (1 to 3): 1

Management response- Agree/partially agree/disagree:

Agree

Key action(s)	Time frame (or deadline)	Responsible unit(s)	Tracking (or monitoring)	
			Comments (or action taken)	Status
1.1 Build strong partnership through the establishment of the UNDAF Steering Committee	Starting with first meeting of the Committee	Steering Committee		
1.2 Develop a communications and advocacy plan to work with partners	Start in end-2015	UNCWG		Planned

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Evaluation recommendation 5:

The UNCT should undertake special efforts, including appropriate capacity development of the staff, in order to ensure the integration of the programming principles, viz., human rights-based approach (HRBA), gender equality, environmental sustainability, results-based management and capacity development in the next UNDAF.

Recommendation to: UNCT

Priority level (1 to 3): 1

Management response- Agree/partially agree/disagree:

Agree, an initial step will be a training workshop on the programming principles to which government partners will also be invited.

Key action(s)	Time frame (or deadline)	Responsible unit(s)	Tracking (or monitoring)	
			Comments (or action taken)	Status
1.1 Carry out a training workshop on programming principles and SDGs	November 2015	UNDAF Task Force		Planned
1.2 Build on ongoing efforts in completing the gap analysis of GoS and other UN partners	First quarter 2016	UNICEF	UNICEF has initiated a capacity gap analysis	Ongoing

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Evaluation recommendation 6:

The UNDAF mechanisms below the UNCT, such as Outcome Groups, Cross-cutting Theme Groups, etc. should be equipped with the appropriate staff calibre and incentives as well as sufficiently empowered to carry out their role and responsibilities. It is recommended that these UNDAF mechanisms include in their membership national stakeholders from government and CSOs.

Recommendation to: UNCT

Priority level (1 to 3): 2

Management response- Agree/partially agree/disagree:

Partially agree, action should be taken to empower the UNDAF mechanisms under the UNCT to carry out their role and responsibilities; partners should be invited to participate in relevant meetings and processes

Key action(s)	Time frame (or deadline)	Responsible unit(s)	Tracking (or monitoring)	
			Comments (or action taken)	Status
1.1. Assign certain staff to UNDAF working group with clear responsibilities and delegation of authority	End-2015	All agencies		

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Evaluation recommendation 7:

The next UNDAF should also focus on joint programming and seek to provide incentives for that.

Recommendation to: PMT

Priority level (1 to 3): 1

Management response- Agree/partially agree/disagree:

Partially agree, the UNCT supports coordinated approaches, and the development of joint programmes where appropriate.

Key action(s)	Time frame (or deadline)	Responsible unit(s)	Tracking (or monitoring)	
			Comments (or action taken)	Status
1.1 Hold a brainstorming session on integrated joint programming approach	2016	PMT		
1.2 Formulate recommendations /outline for UNDAF programming	2016	PMT		

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Evaluation recommendation 8:

As a special measure to address the gender situation, it is recommended to incorporate a comprehensive gender mainstreaming perspective in the design of the next UNDAF. The most effective vehicle for GM would be joint programmes and projects as well as strong support from the UNCT.

Recommendation to: PMT

Priority level (1 to 3): 1

Management response- Agree/partially agree/disagree:

Partially agree. The UNCT sees both gender mainstreaming and gender-specific programming as important to address gender issues.

Key action(s)	Time frame (or deadline)	Responsible unit(s)	Tracking (or monitoring)	
			Comments (or action taken)	Status
1.1 Provide gender guidelines for UNDAF formulation and introduce gender screening in the UNDAF validation process	Ongoing	PMT		Initiated
1.2 Strengthen the role and level of representation in the Gender Theme Group	Ongoing	UNCT		Initiated
1.3 Commission midterm and final gender scorecard for next UNDAF	TBD	UN Women		Not initiated

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Evaluation recommendation 9:

A special resource mobilization strategy should developed and pursued by the UNCT as an integral component of the next UNDAF.

Recommendation to: UNCT

Priority level (1 to 3): 2

Management response- Agree/partially agree/disagree: Agree

Key action(s)	Time frame (or deadline)	Responsible unit(s)	Tracking (or monitoring)	
			Comments (or action taken)	Status
1.1 Develop a unified resource mobilization strategy for the next UNDAF	March 2016	RC		